

CONFIDENTIAL

11 DEC 1947

MEMORANDUM TO: Assistant Director, Reports and Estimates  
FROM : Director, Central Intelligence Agency  
SUBJECT : Voluntary participation in project for  
President's Air Policy Commission

There has come to my attention an example of fine esprit de corps and devotion to duty on the part of a number of officers and clerical assistants of ORE on the occasion of the unusual work load which developed during the preparation of a report for the President's Air Policy Commission.

I am informed that the submission of this report at the time stipulated by the Commission was made possible only by the voluntary action of these members of ORE, working long hours under great pressure. The manner in which this emergency team organized itself for the task at hand, though drawn from various branches and unaccustomed to working together, indicated that the interest of the personnel went far beyond any desire for material recompense.

I wish to express my personal appreciation of this evidence of loyalty to the organization.

R. H. HILLINGER  
REAR ADMIRAL, U.S.N.  
DIRECTOR OF CENTRAL INTELLIGENCE

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